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May 15, 2020

The Honorable Elaine L. Chao
Secretary
U.S. Department of Transportation
1200 New Jersey Avenue, S.E.
Washington, D.C. 20590

Dear Secretary Chao,

On behalf of the American Car Rental Association (ACRA), I write to commend you and the leadership of the Federal Aviation Administration (FAA) for your tireless work to provide support and relief to all stakeholders in the airport ecosystem during this unprecedented economic crisis. The interactions facilitated by your staff and FAA senior staff between different airport stakeholders seeking cooperative and constructive ways to navigate the operational and economic challenges of the COVID-19 pandemic and its negative impact on airport operations have proven productive and successful for all involved.

In particular, ACRA thanks FAA Associate Administrator for Airports Kirk Shaffer and his staff for their excellent and unceasing efforts over the past two months to bring together the diverse stakeholders that make our nation's airports primary economic drivers in their communities with an eye towards solutions that work well for all. Specifically regarding actions taken after the passage of the CARES Act, ACRA members appreciated the guidance FAA gave encouraging the airports to consider the needs of their concessionaire partners when receiving the additional financial support. We look forward to continuing to work with him to address the current and future challenges posed by the economic impact of the pandemic on the airport ecosystem.

ACRA is the national representative for over 98% of our nation's car rental industry. ACRA's membership is comprised of over 200 companies, including all of the brands you would recognize such as Advantage, Alamo, Avis, Budget, Dollar, Enterprise, Fox, Hertz, National, Sixt and Thrifty. ACRA members also include many system licensees and franchisees, mid-size, regional and independent car rental companies as well as smaller, "mom & pop" operators. ACRA members employ over 160,000 workers

nationwide and have almost 2.2 million registered vehicles in service in the United States, with fleets ranging in size from one million cars to ten cars.

ACRA looks forward to working with you and your colleagues at the Department of Transportation, as well as our nation's elected leaders, on implementation of existing pandemic relief and economic stimulus laws, as well as future relief and stimulus actions that may be undertaken by the Administration and Congress. If there is anything ACRA's members or I can do to provide further information, please do not hesitate to have your staff contact Greg Scott, ACRA's D.C. representative, at 202-297-5123 or gscott@merevir.com.

Sincerely yours,



William Plamondon
President

cc: The Honorable Steve Dickson
Administrator
Federal Aviation Administration